# 2021-2022 Annual Report CA PH IA

COUNCIL OF ACADEMIC PUBLIC HEALTH INSTITUTIONS AUSTRALASIA

## **Report Contents**





## Introduction

#### WHO WE ARE

The Council of Academic Public Health Institutions Australasia (CAPHIA) represents 39 institutions throughout Australasia. We are the peak body for universities offering undergraduate and postgraduate public health programs, research and workforce development. We are registered with the Australian Charities and Not-for-profits Commission (ACNC) and under the Australian Capital Territory's Associations Incorporation Act 1991 in 2011. CAPHIA is led by a board of directors supported by CAPHIA staff. Reporting to the board are 11 committees, subcommittees, working groups and subgroups that progress the 2021-2024 CAPHIA Strategic Plan. The CAPHIA Constitution, published May 2022, articulates our governance arrangements and rules as well as our purpose, scope and foci.

#### WHAT WE DO

### We Advance Public Health Education, Research & Workforce Development

### Professional Development

#### We build the capacity and capability of our members

- Free seminars, summits & workshops
- Public health competencies
- CAPHIA awards
- Teaching & Learning Forum
- Mentoring programs, internships & networking

### Advocacy

#### We are the Australasian voice of academic public health

We enhance evidence-based decision-making around public health education, research & workforce development to improve the health of Australasian people and their health systems.

### **Partnerships & Networks**

### We enhance partnerships with global organisations

• International engagements • Co-design of best practice public health education locally and internationally • Facilitate partner-delivered content for members.

## **Message From the Chair**

It is my pleasure to present the 2021-2022 Annual Report of the Council of Academic Public Health Institutions Australasia. Over this year we achieved an incredible amount together to advance public health education, research and workforce development.

A significant change across this year was the development and adoption of our new Constitution, informed by a robust consultative development process that is at the heart of CAPHIA. Our new Constitution allows us to contemporise the Council's governance arrangements, including the formation of the Board of Directors. The changes enable us to focus on delivering value for members and provide us the flexibility to better support implementation of our 2021-2024 Strategic Plan. Our new Executive Director, Holly Donaldson, joined us in early 2022 and was instrumental in conducting a "virtual roadshow" with Heads of School, CAPHIA representatives, and staff of our member institutions. This is one example of the many connection mechanisms we have established to best understand member needs and views, advocate for academic public health, and provide meaningful and high-impact offerings.

Our diverse Professional Development Program included an inaugural four-part series organised and hosted by CAPHIA's Early Career Academics and Postgraduate Students Subcommittee. This highly valued initiative showcased the power of coming together as a community to learn and grow from one another. It also provided a space for our future leaders to contribute, supporting their career development and trajectory.

As always, one of the year's highlights was the Teaching and Learning Forum. Hosted by the Faculty of Public Health and Preventive Medicine at Monash University, the two-day event enabled around 100 participants to actively explore the theme of *Public Health Education: Challenges, Opportunities and Solutions* via keynote presentations, plenary panels, oral presentations, challenge rooms and solution workshops.

Our global impact continues to grow through the various partnerships and networks that we are developing and joining. I am particularly proud of our engagement and contributions to the Global Network for Academic Public Health, a network of seven regional associations that represent schools and programs of public health globally. As an organisation we are increasingly being asked to contribute to policies and plans and to endorse positions of other purpose-aligned organisations. Our Advocacy work centres on issues of importance to our members: development of, and investment in, public health education at local and national levels; inclusion in Government planning to support a scalable, highly educated and effective public health workforce; and support of initiatives which grow the reach and impact of our member institutions.

None of our achievements would have been possible without the dedicated work and commitment of the CAPHIA Board, CAPHIA staff, and all our volunteers who have contributed to CAPHIA working groups, events and initiatives. It is a wonderful time to be in academic public health and serve our communities across Australasia.





Professor Gregory Kolt Chair, CAPHIA Board of Directors

#### **BOARD OF DIRECTORS**



#### **PROF. GREGORY KOLT**

Chair, CAPHIA Board of Directors Western Sydney University



#### **A PROF. BASIA DIUG**

Deputy Chair, Co-Chair 2022 Forum **Steering Committee and Co-Chair -**Academic Development Working Group Monash University



### **PROF. REBECCA IVERS**

Director and Chair of Advocacy in Action **Consultation Group** University of New South Wales



#### **PROF. JANAKI AMIN**

Co-Chair, Academic **Development Working Group** Macquarie University



### LITIA MAKUTU

**Co-Chair, Education Quality** Standards Working Group Fiji National University



#### **ETU BAKU**

**CAPHIA Director** The University of Papua New Guinea

**STAFF** 



**HOLLY DONALDSON Executive Director** 

**KATHLEEN PROKOPOVICH Evaluation and Research Officer** CAPHIA

### Governance



### **A PROF. KATHERINE BALDOCK**

Treasurer, Co-Chair, Education **Quality Standards Working Group** and Chair, Competencies Subgroup University of South Australia



**DR JULIE SAUNDERS** Board Director and Chair of the Mentoring Reference Group University of Western Australia



#### **ADJ. PROF. TERRY SLEVIN**

**CAPHIA Director** The Public Health Association of Australia



CAPHIA's work is guided by the 2021-2024 CAPHIA Strategic Plan, Board of Directors and Executive Director. This work is conducted by a number of committees and working groups, which are supported by CAPHIA staff. These include:

- Academic Development Working Group: coordinates the CAPHIA Awards and interactive webinars
- Advocacy in Action Consultation Group and its subgroups: lead the CAPHIA Advocacy program
- Early Career Academics and Postgraduate Students (ECAPS) Subcommittee: develops a range of offerings for the cohort
- Education Quality and Standards Working Group and its subgroups: lead the Competencies Renewal Project and educational excellence initiatives
- Mentoring Reference Group: oversees the CAPHIA mentoring program structure and content
- Teaching and Learning Forum Steering Committee: directs the annual forum, led by the host university, and refreshed each year

### Governance

#### **FULL MEMBERS**











## **Our Members**









#### THE UNIVERSITY OF **MELBOURNE**



THE UNIVERSITY OF PAPUA NEW GUINEA





#### **FULL MEMBERS**









University of **Southern** Queensland









University of the Sunshine Coast Australia



**UNIVERSITY** AUSTRALIA



# UNIVERSITY OF CANBERRA





## **Our Members**

# CA PH IA

COUNCIL OF ACADEMIC PUBLIC HEALTH INSTITUTIONS AUSTRALASIA

### VISION

CAPHIA is the lead advocacy organisation for tertiary public health education, research and public health training and development in Australasia

### MISSION

To improve the public's health by advancing public health education, research and workforce development

### OBJECTIVES

To advance public health education and research, and to lead and represent public health in universities throughout the Australasian region

# 2021-2024 STRATEGIC PLAN

### **STRATEGIC PILLARS:**

#### **Professional Development**

CAPHIA will support capacity building and skills development for member organisations

#### **Advocacy**

CAPHIA will promote and support the collective views of member institutions

#### **Partnerships & Networks**

CAPHIA will support, facilitate and enhance partnerships and networks both within and beyond Australasia

### Professional Development

#### **SUCCESS MEASURES**

Consult with members to review the CAPHIA public health competencies

Host a series of interactive webinars

Hold annual CAPHIA Teaching and Learning Forums

Run the Mentoring Program over the life of the Strategic Plan

Continuous learning is the minimum requirement for success in any field Brian Tracy

#### 2021-2022 ACHIEVEMENTS:

#### **CAPHIA Competencies Renewal**

Our competencies inform public health curricular development across Australasia. To inform the next iteration, CAPHIA commissioned a third party review by the World Federation of Public Health Associations. Review recommendations are enacted by the Education Quality and Standards Working Group and three new subgroups. Draft competencies are expected in Quarter 1 2023.

#### **Interactive Webinars**

A number of interactive webinars were held in the second half of 2021, including Mentorship in Teaching and Learning by Dr Tam Ha from the University of Wollongong; Showcase of Deakin University's "Transform-Us!" program by Professor Jo Salmon; and Social media training for the 2021 CAPHIA interns.

#### **Public Health Education Post-COVID Seminar**

In March 2022, the ECAPS hosted a seminar on International Perspectives on Public Health Education. Forty participants joined live to hear: Professor Dileep Mavalankar from the Indian Institute of Public Health; Professor Rosemary McKenzie from the University of Melbourne; and Dr Timaima Tuiketei from Fiji National University.

#### **Engaging Public Health Students Seminar**

The first of four seminars in the ECAPS Professional Development series was held in May 2022. Seventy-five participants joined live to hear: Dr Sophia Lin from the University of New South Wales; Dr Katherine Kent from Western Sydney; and Tristan King from University of South Australia.

#### 2022 Teaching and Learning Forum

The Faculty of Public Health and Preventive Medicine hosted the 2022 Forum with 93 participants attending in person or online.

#### **Mentoring Program**

Eighteen mentees completed the 2021 mentoring program. The inaugural Mentoring Reference Group was formed in 2022 a scoping literature review commenced to inform the 2023 program structure.

## Advocacy

CAPHIA will promote and support the collective views of member institutions

#### **SUCCESS MEASURES**

Facilitate opportunities for staff and students to publish work about public health

Increase the profile of public health through the SOTL across Australasia

Meet with government and other agencies and advise members based on these discussions

Focusing on holistic improvements in peoples lives will help to improve our overall health and enable the SDGs Advocacy in Action Consultation Group Member

#### 2021-2022 ACHIEVEMENTS

#### **Education and the Public Health Workforce**

A literature review was commenced to investigate how public health education meets evolving workforce needs.

#### Advocacy in Action Consultation Group

Formed in 2021 with two new subgroups formed in 2022 due to the overwhelming success of a call for new members. Representatives from many member institutions are involved, from Master of Public Health students through to professors of public health and course coordinators.

#### Call for increased investment in Public Health

The Advocacy in Action Consultation Group published a letter to the editor in the *Australian and New Zealand Journal of Public Health* in May 2022 calling for increased investment in public health.

#### **Call to Action: A Sustainable Future**

The 2021 Teaching & Learning Forum Steering Committee drafted a Call to Action for sustainable futures. The paper resulted from discussions generated at the CAPHIA Forum and is awaiting publication.

#### **CAPHIA Awards**

The 2022 CAPHIA Award Categories were revised to include individual, early career and individual categories. A scholarship-informed Teaching and Learning Award was also introduced.

#### **Executive Director "Virtual Roadshow"**

Meetings with CAPHIA members have commenced to seek member views and share updates and opportunities. These have enabled more personalised communications and greater engagement with CAPHIA offerings.

### Partnerships & Networks

CAPHIA will support, facilitate and enhance partnerships and networks both within and beyond Australasia

#### **SUCCESS MEASURES**

- **Develop and maintain strategic** partnerships to build relationships supporting public health education and research across Australasia
- Seek member satisfaction with networks and partnerships facilitated by CAPHIA across Australasia
- **Increase engagement with CAPHIA social media and** participation in member events
- **Enable early career academics** and postgraduate students to network, be mentored and develop professionally
  - **Strengthen international** partnerships through collaboration with similarly focused organisations

#### 2021-2022 ACHIEVEMENTS

#### **Partnered-Delivered Content**

Plenary panelists were invited from both CAPHIA and purpose-aligned organisations such as Our Watch. The hybrid forum was live-tweeted and resulted in a boost in social media engagements.

#### **Evaluation and Member Feedback**

Formal and informal feedback and satisfaction was sought from members via surveys and in the "Virtual Roadshow".

#### **Scaling our Social Media Presence**

In 2022 CAPHIA launched a Vimeo Channel, LinkedIn Page and significantly increased Twitter engagement. Social Media posts included supporting purpose-aligned organsisations such as the #VoteForPublicHealth campaign by the Public Health Association of Australia to promote investment in the public health workforce.

#### **Early Career Academics and Postgraduate Students Subcommittee**

The ECAPS subcommittee developed the 4-part 2022 Professional Development Series based on a 2021 needs assessment. Feedback from each seminar and workshop informed improvements in subsequent events. The By Us, For Us series was well attended provided leadership opportunities for early career presenters.

#### **Global Network of Academic Public Health**

We are active members of the network endorsing and contributing to position statements and that informs planning.

#### **World Federation of Public Health Associations**

CAPHIA contributed to the Professional Education and Training Working Group and promoted the inaugural Global Public Health Week 2022 (April 4-8) coordinated by the World Federation of Public Health Associations. Free CAPHIA resources were tweeted and international webinars shared to promote the importance of public health.

# Highlights



New groups established to progress major programs of the 2021-2024 CAPHIA Strategic Plan



Social media interns from member institutions wrote CAPHIA blogs and twitter posts



Mentor-mentee pairs completed the CAPHIA Mentoring Program 2021. Participants were supported by guidance documents and an interactive webinar



Participants attended the International ECAPS Seminar on Public Health Education Post-COVID (40 in-person and 50 viewers)



Online and in-person attendees at the 2022 Teaching and Learning Forum hosted by Monash University



Participants attended the first of 4 ECAPS Professional Development Series (75 inperson and 39 viewers)

#### **Social Media Interns 2021**











It was great to practice writing evidencebased pieces that engage with the public health community, as well as the broader public, to raise awareness of public health issues and/or policies. 2021 Social Media Intern



It was very helpful to have advice from a more senior academic who took the time to understand my situation and gave me very tailored advice. 2021 Mentee



I will definitely be trying out some storytelling within my class in future Professional development series participant



The 2022 CAPHIA Teaching and Learning Forum was hosted at the light, hybrid-enabled spaces at Monash University's School of Public Health and Preventive Medicine. The Steering Committee, co-chaired by Professor Basia Diug and Professor Dragan Ilic, developed an engaging interactive program for 93 in-person and online attendees.

For the first time, the Teaching & Learning Forum explored collaborative and interactive idea-sharing through solution rooms and challenge stations, where groups solved problems and discussed a variety of issues. Evaluation surveys provided overwhelmingly positive feedback. We also welcomed feedback from our colleagues that supports the CAPHIA community in continuing to deliver wonderful forums.

The keynote speakers, Prof. Wayne Hodgson and Prof. Jane Banaszak-Holl, discussed the landscape of higher education and education in crisis leadership to prepare for the next pandemic. Interactive plenary panels examined best practice in higher education in areas such as work-integrated learning, diversity and inclusion, and learning analytics. "Placements and Partnerships," "Engagement and Evaluation," and "Design and Delivery" were the streams of this year's insightful oral presentations.

We thank the incredible Steering Committee and Monash University for connecting, engaging and inspiring the academic public health community.

"Amazing - best hybrid conference l've attended"

"Heaps of inclusion, I felt so inexperienced but was welcomed into this space."

"It helped me to think of ways to improve myself as an academic."

[Speakers] were very topical, genuine and engaging

#### Hosted by



MONASH School of Public Health and University Preventive Medicine



#### **CHALLENGE STATIONS**

Collaboratively problem solve with colleagues to develop solutions to identified challenges



#### **SOLUTION ROOMS**

Learn from industry leaders and innovators experiences to expand and implement problem-based solutions



#### **ORAL PRESENTATIONS**

**Everyone felt included** and I feel inspired.

### Teaching & Learning Forum 2022

#### **30TH JUNE & 1ST JULY**

**553 St Kilda Rd, Melbourne VIC** MONASH School of Public Health and Preventive Medicine

















## **Advocacy in Action**



### **Call for increased investment in Public Health**

The Advocacy in Action Consultation Group published a letter to the editor in the *Australian and New Zealand Journal of Public Health* in May 2022 calling for:

- 1. Increased Commonwealth Supported Places for public health undergraduates & postgraduates
- 2. The development and funding of a national public health officer training program
- 3. Government funded micro-credentials for the public health work force
- 4. Inclusion of public health academics in strategic planning.

Without explicit communications pathways between CAPHIA, its member institutions and government, public health workforce planning, education and implementation will continue to be detached and siloed, rather than integrated and focused on supporting public health pathways and the future workforce. *Gurnett et al. 2022*  Building the evidence base and advocating for public health education throughout Australasia.



subgroups is the development of evidence-based positions on the formation of an Australian Centre for Disease Control. Future focus will broaden to include advocating for building and investing in the public health workforce across Australasia.

#### **Future Outputs:**

- CAPHIA Advocacy in Action Plan 2022-2024
- Workshops and consultations with CAPHIA members
- Submission on the formation of an Australian Centre for Disease Control
- Open-access communications, including blog posts and news articles
- Position statements

#### Expansion of Advocacy in Action Consultation Group

The success of a call for new members for the Advocacy in Action Consultation Group in April 2022 allowed for the formation of two new subgroups. The Consultation Group and its subgroups aim to enhance evidence-based decisionmaking at the local, federal and international levels in public health education, research and workforce development. The initial focus of the

## **Competency Renewal Project**

### World Federation of Public Health Associations

### **Review of the Australasian Public Health** Competencies



#### **Third Party Review**

CAPHIA commissioned a review of the second edition competencies by the World Federation of Public Health Associations. The consultancy team conducted international benchmarking, analysed competency levels within relevant frameworks, and mapped the results against national standards to reflect the applicable qualification levels.

The review report, published in May 2022, made a number of recommendations, including: • Align to the new 4-level Australian Qualification Framework

- complex knowledge, skills and application of public health domains
- the second edition)
- cultural safety
- strengthen existing competencies addressing violence. supporting materials and consulting with the community.

**Conceptual Framework for CAPHIA Competencies Third Edition:** 

Health Protection

Health Monitoring & Surveillance

Aboriginal and Torres Strait Islander Health

Universal Cultural Competencies

CAP COMPETENCIES Health Promotion

Health Policy, Planning & Management (Health Systems)

**Disease Prevention & Control Evidence-based Professional Population Health Practice** 

• Leverage Bloom's taxonomy to enable consistency and clear articulation of increasingly

• Add Aboriginal and Torres Strait Islander health as its own domain (currently an appendix to

• Add "Universal Cultural Competency" as a new domain and expand on sub-domains, such as

• Incorporate newer competencies, such as "Systems Thinking" and "One-Health," and

The Education Quality and Standards Working Group is writing the third edition while collating

## **Communications & Engagement**

#### **BRAND REFRESH**

A brand refresh in early 2022 built awareness while better articulating our value proposition. CAPHIA newsletters and *Opportunities and Events* emails were sent regularly to members to provide timely information of interest.



### **NEW WEBSITE**

The new engaging, user-friendly CAPHIA website was launched in April 2022, with many features to give members and visitors a better experience.

The *News* section has been added to the website. Information is posted weekly about upcoming events, jobs, publications of interest, CAPHIA program updates and opportunities.

The **Resources** page provides a one stop shop for materials such as CAPHIA publications, competencies, and blogs. Members are now able to register for events directly via the website instead of a third party site. This, coupled with increased social media engagement, has resulted in greater uptake in CAPHIA events in the first half of 2022.

#### SOCIAL MEDIA

Enhancement of our social media presence in 2022 includes the creation of a Vimeo channel for recorded events and a LinkedIn page. The CAPHIA Vimeo channel enables on demand access to recorded content, and uptake has been high.

Twitter engagement more than doubled from 0.83% in July-Sep 2021 to 1.93% in March-June 2022. This level of engagement is seen as "very high" among leading businesses in this space in the growing field of social media influencing.

#### **CAPHIA TWITTER ENGAGEMENT FY2021-2022**





## **Partners & Affiliates**

**CAPHIA work with a range** of purpose-aligned organisations to further academic public health. This includes partner-delivered content, endorsements & cross-promotion of events.



#### **Global Network for Academic Public Health**

As an active member of the network, we:

- Advised on strategic plans and other documentation, including the World Health Organisation's Roadmap for the Public Health Workforce
- Contributed to submissions and consultations and statements such as Waive vaccine intellectual property rights now: Summary Statement from the Global Network for Academic Public Health and the World Federation of Public Health Associations
- Endorsed position statements and policies such as the Association of Schools and Programs of Public Health in the European Region's "Peace is Public Health" statement on the war against Ukraine.

#### World Federation of Public Health Associations

In advance of the World Health Assembly's November 2021 meeting on pandemic preparedness, CAPHIA contributed to Global Governance for Improved Human, Animal, and Planetary Health: The Essential Role of Schools and Programs of Public Health, outlining:

- Key roles of schools and public health programs in responding to the current pandemic
- Additional skills needed by the public health workforce
- Essential requirements for better global governance for health and response to future pandemics.

#### **Agency for Public Health Education Accreditation**

CAPHIA hosted an interactive webinar on public health education accreditation in October 2021. This explored University of Queensland and the University of Western Australia's perspectives on guiding members in the accreditation process by the Agency for Public Health Education Accreditation. CAPHIA continues to work with APHEA, assisting members seeking course validation or accreditation.













**Public Health Association** ALISTRALIA

in the European Region

## **Treasurer's Report**

This report represents the finances of CAPHIA for the period of July 2021 to June 2022. I'd like to thank Anne Brown for her continued help and support with the finances. CAPHIA has three main forms of revenue, these are Full Memberships (\$160,454.67), Affiliate Memberships (\$17,181.81), and Teaching and Learning Forum income (\$8,093.05).

Memberships from institutions remain our biggest source of revenue with Full Member (Fee Paying) paying \$6000 including GST and Affiliate Members paying \$3000 including GST. Three Full Member Institutions had their fees waived in the 2021/2022 year. Staff from these institutions also received complimentary online attendance at the 2022 Forum.

The major expenses for CAPHIA are salaries, Forums and Major Programs to realise the 2021-2024 Strategic Plan. Staff salaries including superannuation and oncosts were \$113,804.99 and the 2022 Forum cost \$11,049.55. The World Federation Public Health Associations reviewed the CAPHIA Competencies Second Edition to inform structure and content for the next edition at a cost of \$9,454.55. As part of the brand refresh, a new CAPHIA website was launched in 2022 and five years of outstanding website hosting fees were paid, costing \$14,986.36. Other than the website hosting fees, all expenses are in line with budgeted projections and have seen CAPHIA well-resourced to continue to grow.

CAPHIA offered a range of free development opportunities to staff and current students of member institutions in the 2021/2022 membership year, demonstrating growth in CAPHIAs activities. This included the 2021 Social Media Internship Program, the 2021 Mentoring Program and commencement of the 4part Professional Development Series hosted by the Early Career Academics and Postgraduate Students Subcommittee. Free webinars were hosted on a range of topics such as Program Accreditation and Post-COVID Public Health Education.

The organisation had a total equity of \$268,603.24 at 30 June 2022 including \$253,764.11 of retained earnings and \$14,839.13 in surplus. The surplus can mostly be accounted for by reduced staffing costs in November 2021-April 2022. CAPHIA is in a strong financial position. Our cash reserves are healthy and are at expected levels. CAPHIA's accounts 2021/2022 financial period were prepared on the basis of statutory requirements with an independent audit completed in November 2022.

Associate Professor Katherine Baldock



### **Balance Sheet**

Assets Current Assets Cash On Hand Westpac Cheque Account Term Deposit - 396849 Computer Equipment - at cost Total Cash On Hand Trade Debtors Total Current Assets Total Assets Liabilities **Current Liabilities** Trade Creditors **GST Liabilities** GST Collected GST Paid GST Balancing Total GST Liabilities **Total Current Liabilities** Other Current Liabilities Membership Income in Advance Affiliate Membership in Advanc **Total Liabilities** Net Assets Equity **Retained Earnings** Current Year Surplus/Deficit **Total Equity** 

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### **Profit & Loss**

#### Income

Membership Income Affiliate Membership

Forum Income

Australian Forum Income

Interest Income

Other Income

#### Total Income

**Gross Profit** 

ADMINISTRATION Office expenses Financial management Telephone Website Design **Employment Expenses** Staff Salaries Superannuation Oncosts CAPHIA PROGRAMS AGM Awards and Prizes Communications and Promotions Forum expenses Catering Travel Miscellaneous Other Expenses Planned Projects: Competencies review Total ADMINISTRATION Operating Profit Total Other Income

Net Profit/(Loss)

:	\$160,454.67	
	\$17,181.81	
\$8,093.05		
,	\$727.78	
	\$90.91	
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\$9,100.59		
\$13,650.94		
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\$1,023.31		
\$520.00		
\$4,799.19		
\$2,023.09		
\$4,227.27		
\$415.78		
\$9,454.55		
		\$171,709.09
		\$14,839.13
		\$0.00
		\$14,839.13

### **Auditor's Report**

#### Independent Auditor's Report

#### To the Executive Committee of CAPHIA

I have audited the accompanying financial statements of the Council of Academic Public Health Institutions of Australia Incorporated comprising the Profit and Loss Statements for the period ended 30 June 2022 and the Balance Sheet as at 30 June 2022.

In my opinion:

- a. the financial statements are properly drawn up;
  - accounts for the financial years reported on;
  - in accordance with the provisions of the Act; and ii.
  - in accordance with proper accounting standards. 111.
- b. proper accounting and other records have been kept by the association
- c. the audit was conducted in accordance with the rules of the association.

George Neale FCPA Director

26 October 2022

i. so far as to give a true and fair view of the matters required by sub section 72(2) of the Associations Incorporation Act 1991 to be dealt with in the